

DECLARATION AND POWER OF ATTORNEY

As a below named inventor, I declare that:

My residence, post office address and citizenship are as stated below next to my name; that I believe I am the original, first and sole inventor (if only one name is listed below) or an original, first and joint inventor (if plural names are listed below) of the subject matter which is claimed and for which a patent is sought on the invention or design entitled VALUE CHAIN MANAGEMENT, the specification which is attached hereto; that I have reviewed and understand the contents of the above-identified specification, including the claims, as amended by any amendment referred to above; and that I acknowledge the duty to disclose to the U.S. Patent and Trademark Office all information known to me to be material to patentability as defined in 37 C.F.R. § 1.56.

I hereby claim U.S. provisional application or foreign priority benefits under 35 U.S.C. § 119 of any U.S. provisional applications or any foreign application(s) for patent or inventor's certificate listed below and have also identified below any foreign application(s) for patent or inventor's certificate having a filing date before that of the application on which priority is claimed:

Prior U.S. Provisional or Foreign Application(s)				
			Priority Claimed	
Number	Country	Day/Month/Year Filed	Yes	No
60/231,650	USA	9/11/00	X	

I hereby claim the benefit under 35 U.S.C. § 120 of any United States application(s) listed below and, insofar as the subject matter of each of the claims of this application is not disclosed in the prior United States application(s) in the manner provided by the first paragraph of 35 U.S.C. § 112, I acknowledge the duty to disclose to the U.S. Patent and Trademark Office all information known to me to be material to patentability as defined in 37 C.F.R. § 1.56 which became available between the filing date of the prior application(s) and the national or PCT international filing date of this application:

Application

Serial Number

Date Filed

Status

----- NONE -----

I hereby appoint:

Jerry W. Mills	Reg. No. 23,005
Robert M. Chiaviello	Reg. No. 32,461
Ann C. Livingston	Reg. No. 32,479
Kevin J. Meek	Reg. No. 33,738
Scott F. Partridge	Reg. No. 28,142
Harold E. Meier	Reg. No. 22,428
Thomas R. Nesbitt, Jr.	Reg. No. 22,075
James J. Maune	Reg. No. 26,946
Charles S. Fish	Reg. No. 35,870
Thomas R. Felger	Reg. No. 28,842
T. Murray Smith	Reg. No. 30,222
James B. Arpin	Reg. No. 33,470
Jay B. Johnson	Reg. No. 38,193
Barton E. Showalter	Reg. No. 38,302
David G. Wille	Reg. No. 38,363
Terry J. Stalford	Reg. No. 39,522
Bradley P. Williams	Reg. No. 40,227
Robert W. Holland	Reg. No. 40,020
Christopher W. Kennerly	Reg. No. 40,675
Douglas M. Kubehl	Reg. No. 41,915
David M. Doyle	Reg. No. 43,596
Tara D. Knapp	Reg. No. 43,723
Brian W. Oaks	Reg. No. 44,981
Luke K. Pedersen	Reg. No. 45,003
William R. Borchers	Reg. No. 44,549
Matthew B. Talpis	Reg. No. 45,142
Jeffery D. Baxter	Reg. No. 45,560
Keiko Ichiye	Reg. No. 45,460
Thomas A. Beaton	Reg. No. 46,543
Kurt M. Pankratz	Reg. No. 46,977
Brian E. Szymczak	Reg. No. 47,120
Thomas J. Frame	Reg. No. 47,232
Michael R. Barré	Reg. No. 44,023
Chad C. Walters	Reg. No. 48,022
Scott F. Wendorf	Reg. No. 48,029
Travis W. Thomas	Reg. No. P48,667
Paula D. Heyman	Reg. No. P48,363
Adam L. Stroud	Reg. No. P48,410
Richard J. Moura	Reg. No. 34,883

Patent Agents:

Brian A. Dietzel	Reg. No. 44,656
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all of the firm of Baker Botts L.L.P., my attorneys/agents with full power of substitution and revocation, to prosecute this application and to transact all business in the United States Patent and Trademark Office connected therewith, and to file and prosecute any international patent applications filed thereon before any international authorities.

Send Correspondence To:

Baker Botts L.L.P.
2001 Ross Avenue
Dallas, Texas 75201-2980

Direct Telephone Calls To:

Christopher W. Kennerly, Esq.
at (214) 953-6812
Atty. Docket No. 020431.0738

I declare that all statements made herein of my own knowledge are true and that all statements made on information and belief are believed to be true; and further that these statements were made with the knowledge that willful false statements and the like so made are punishable by fine or imprisonment, or both, under Section 1001 of Title 18 of the United States Code, and that such willful false statements may jeopardize the validity of the application or any patent issuing thereon.

Full name of the first inventor

David J. Fischer

Inventor's signature



Date

Aug 21, 2001

Residence (City, County, State)

Coppell, Dallas County, TX

Citizenship

United States of America

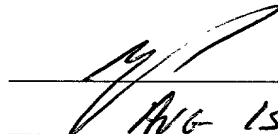
Post Office Address

1002 Forestwood Lane
Coppell, Texas 75019

Full name of the second inventor

Geoffrey M. Squires

Inventor's signature



AUG 1ST 2001

Date

Residence (City, County, State)

Highland Village, Denton County, TX

Citizenship

Australian

Post Office Address

71 Remington Drive
Highland Village, Texas 75077

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Full name of the fourth inventor

Ramnath Ganesan

Inventor's signature

G. Ramnath

Date

JULY 28, 2001

Residence (City, County, State)

Flower Mound, Denton County, TX

Citizenship

Indian

Post Office Address

1819 Hill Ridge Drive
Flower Mound, Texas 75028

Full name of the or fifth inventor

Deepak M. Ghodke

Inventor's signature

Deepak M. Ghodke

Date

July 28, 2001

Residence (City, County, State)

Irving, Dallas County, TX

Citizenship

Indian

Post Office Address

101 Stonecreek Drive
Irving, Texas 75063

Full name of the or sixth inventor

Bharadwaj Rangarajan

Inventor's signature

Bharadwaj Rangarajan

Date

07/30/01

Residence (City, County, State)

Irving, Dallas County, TX

Citizenship

Indian

Post Office Address

8814 Saddlehorn Drive, #136
Irving, Texas 75063